



Three Rivers

• WHERE HISTORY IS MADE •

Financial Plan for the Fiscal Year
ending March 31, 2024

Town of Three Rivers
Budget
For the year ended March 31, 2024

Budgeted 2024

Revenue

Property Taxes	1,935,738
Operating Transfer	300,000
Property Tax Credit	431,843
Other Revenue	198,900
Operational Government transfers	67,121
Property Tax Offset	208,160
Long term sustainability	200,000
Fire Dues	647,420
Gas Tax Revenue	1,316,086
Other Capital Revenue	1,057,270
Capital Government Funding	927,688
Municipal Capital Expenditure Grant	407,360
Sale of Property	25,000
Interest Revenue	10,000

Total Revenues

7,732,586

Protective Services

Bylaw Enforcement	20,000
Fire Protection	647,420
RCMP Contract	107,000
Water Supply and Hydrants	62,000
Department Operating Costs	11,258
	847,679

Maintenance and Infrastructure Services

Beautification	74,750
Maintenance buildings	55,775
Street lights	100,580
Sidewalk Salt	20,000
Vehicles, equipment and tools	98,900
Department Operating Costs	37,221
Parks and Facilities Wages & Benefits	246,068
Public Works Wages & Benefits	318,186
	951,480

Planning Services

Department Operating Costs	284,630
	284,630

Administrative Services

Election	30,000
Insurance Municipal Liability	40,500
Mayor & Council Expenses	10,000
Committee/Coordinator Per Diems (Non Council)	10,000
Mayor & Councillors Honorarium	85,463
Professional Services	150,000
Membership & other professional fees	63,250
Public relations	12,000
Staff Training & Development	9,200
Employee Travel	17,250
Undeveloped municipal properties	8,050
Department operating costs	366,650
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	802,363

Financial and Corporate Services

Interest and bank charges	3,500
Interest on long term debt	30,000
Depreciation	1,000,000
Long Term Sustainability	200,000
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	1,233,500

Town Owned Facilities

Facility Operations: Cavendish Farms Wellness Centre	37,357
Facility Operations: Garden of the Gulf Museum	24,560
Facility Operations: Kings Playhouse	62,560
Facility Operations: Three Rivers Sportsplex	34,230
Facility Operations: Waterfront Development	25,650
Facility Operations: Emergency Funding	25,000
Facility Upgrades	62,650
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	272,007

Community Services

Black Fly Program	38,510
Community Parks	62,450
Promotion and Development	30,000
Grants, donations and sponsorships	73,933
Outdoor Rink	5,000
Libraries	10,000
Public receptions and festivals	11,500
Recreational Facilities	30,000
Small Halls	45,000
Department Operating Costs	260,382
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	566,775

Total Expenses	4,958,433
Operating Surplus	2,774,153
Add:	
Reserve for Capital Budget Items	174,891
New Financing Obtained	585,959
From Prior Years Cash Surplus	80,000
Depreciation	1,000,000
HST Rebate on Capital Items	204,382
Less:	
Principal Repayment	- 51,000
Capital Additions from Current Operations	- 4,722,158
Total Cash Flow Surplus	46,228

Year	Category of Project	Description of Project	Estimated Cost Project
2024	Tourism/Recreation	Marina and Waterfront Improvements	185,984
2024	Tourism/Recreation	Boardwalk Amphitheatre	31,067
2024	EMO	Wellness Centre Reception Centre	151,798
2024	EMO	Kings Playhouse Reception Centre	126,500
2024	Building	Improvements to AA Gardens	55,000
2024	Equipment	Maintenance Equipment for Snow Clearing in Three Rivers	581,000
2024		Land Acquisitions	200,000
2024	Tourism/Recreation	Brudenell Active Transportation Trail (Phase 1)	896,000
2024	Parks/Recreation	Lights on Confederation Trail and Day Use Docs	55,416
2024	Tourism/Recreation	West Street Boardwalk and Fitzroy St. Day Dock	654,657
2024	Infrastructure	Georgetown Sidewalk Active Transportation	1,247,410
2024	Infrastructure	Sidewalks per Asset Management Plan	330,815
2024/25	Recreation Facilities	Ballfield Improvements	55,000
2024	Buildings	Lorne Valley Well	10,000
2024	Buildings	Small Hall Heat Pumps	40,000
2024	Buildings	Fiona Remediation	
2024	Recreation Facilities	Security Cameras	7,000
2024	Recreation Facilities	Sportsplex Accessible Washrooms	82,510
2024	Grant	Harvey Moore Wildlife Sanctuary	12,000
2024	Sewer and Water	Backup Generator and Pump	60,000

2024	Sewer and Water	Brudenell Utility Extension	6,239,210
2024	Utility	Waste Water Treatment Plant Lift Station** included in Expansion CIP	462,875
2025	Tourism/Recreation	Cardigan Wharf Upgrades	562,760
2025	Sewer	Utility Storage Building	180,000
2025	Utility	Utility Monitoring Equipment per Master Plan for Services	50,000
2025	Buildings	Museum Observation Deck (2nd Accessible Entrance)	50,000
2025	Buildings	Brudenell Schoolhouse Renovations	20,000
2025	Transportation	Electric Car	36,800
2025	Signage	Digital Sign - Georgetown	15,000
2025	Tourism/Recreation	Thompson Dam Trail Project	104,545
2024	Sewer and Water	Expansion	1,216,311
2026	Tourism/Recreation	Georgetown Splashpad	230,000
2026	Equipment	Replacement Fire Truck - GT	250,000
2026	Buildings	Maintenance Building Expansion	
2027		Access to Sackville Street from Station Street	60,000
2027		Dog Park	
2027		Windmills	
2027		Skate Park	
		TOTAL	14,259,659

Montague Sewage and Water Collection and Treatment Corporation
Budget
For the year ended March 31, 2024

Budgeted 2024

Revenue

Unmetered Water Residential Revenue	153,000
Unmetered Water Commercial Revenue	13,000
Metered Water Revenue	115,000
Fire Protection Revenue	65,000
Water Delayed Payment Charge	4,500
Sewer Flat Rate Residential Revenue	276,500
Sewer Flat Rate Commercial Revenue	35,700
Sewer Metered Revenue	223,000
Water Other Revenues	3,000
Sewer Other Revenues	3,000
Sewer Operational Fees	16,000
Municipal Capital Expenditure Grant	582,790
Sewer Delayed Payment Charge	4,500
Capital Government Funding	4,376,290
Gas Tax Revenue	398,475

Total Revenue	6,269,755
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Operating Expenses - Water

Water - Operational Electricity	33,990
Water - Operational Wages and Benefits	66,000
Water - Operational Repairs & Maint	44,400
Water - Operational Training & Dev	2,000
Water - Operational Vehicle Expense	3,200
Water - Operational Water Testing	5,000
	154,590

Water - Administrative Expenses

Water - Administration dues and fee	640
Water -Contractual Expenses - Audit	2,500
Water - Admin Fee	11,550
Water - Insurance	8,000
Water - Contractual expense - legal	1,000
Water - Miscellaneous Expense	1,000
Water - Administrative Salaries and Benefits	51,000
Water - Admin Office Expense	2,000
Water - Interest & Bank Charges	500
Water - Regulatory Commission Expense	5,500
Water - Administration - Telephone	1,450

Water - Interest on LTD	11,000
	96,140

Operating Expenses - Sewer

Sewer - Operational Power/Electric	57,500
Sewer - Operational Rentals	1,000
Sewer - Operational Wages and Benefit	115,000
Sewer - Operational Training & Dev	5,000
Sewer - Operational Testing	7,500
Sewer - Operational Repairs & Maint	134,500
Sewer - Operational Vehicle Expense	3,200
Sewer - Operational Sludge Trucking	3,000
	326,700

Administrative Expenses - Sewer

Sewer - Contractual Expense - Audit	2,500
Sewer - Admin Fee	11,550
Sewer - Insurance	5,000
Sewer - Contractual Expense - Legal	7,500
Sewer - Miscellaneous Expenses	5,000
Sewer - Administration Salaries and Benefits	51,000
Sewer - Administration Office Suppl	5,500
Sewer - Administration Membership D	640
Sewer - Interest & Bank Charges	500
Sewer - Regulatory Commission Fees	5,500
Sewer - Administration Telephone	3,500
Sewer - Interest on Long Term Debt	20,000
	118,190

Total Expenses	695,620
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Operating Surplus	5,574,135
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Add:

HST Rebate (Capital Budget)	291,395
Financing to be obtained	1,049,110

Less:

Capital Additions (Capital Budget)	- 6,702,085
Sewer - Principal on Long term Debt	- 92,000
Water - Principal on Long Term Debt	- 102,000

Total Cash Flow Surplus	18,555
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Georgetown Sewer Corporation
Budget
For the year ended March 31, 2024

Budgeted 2024

Revenues

Sewer Charges	114,500
Delayed Payment	2,500
Municipal Capital Expenditure Grant	5,217
Other Capital Funding	52,174
Gas Tax Revenue	
Water Commissions	4,500

Total Revenues	178,891
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Administrative Expenses - Sewer

Sewer - Administration	19,800
Sewer - Legal Fees	2,000
Sewer - Insurance	2,904
Sewer - Office	3,520
Sewer - Audit	2,500

30,724

Operating Expenses - Sewer

Sewer - Operational Contract	16,000
Sewer - Operational Repairs & Maint	43,450
Sewer - Maintenance Flushing	8,800
Sewer - Property Taxes	600
Sewer - Operational Power/Electricity	11,330
Sewer - Regulatory Assessment	1,925
Sewer - Misc Expense	2,200
Sewer - Bank charges	440

84,745

Total Expenses	115,469
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Operating Surplus	63,422
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Add:

HST Rebate	2,609
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Less:

Capital Additions	- 60,000
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Total Cash Flow Surplus	6,031
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Georgetown Volunteer Fire Department
Budget
For the year ended March 31, 2024

Budgeted 2024

Revenue	92,680
Insurance Equipment/Members	11,000
Property Tax	1,000
Maintenance of Equipment	7,700
Communication	6,600
Fire Department Travel	880
Medical Training	2,000
Fire Department Training	2,000
Supplies & Equipment	18,000
Vehicle Operation	3,500
Paid on Call Members (Honorariums)	7,000
Fire Chief Honorarium	2,800
Advertising	1,000
Association Dues	1,000
Turnout Gear Replacement	5,500
Social Functions/Christmas	3,000
Utilities Oil/Electricity	8,500
Janitorial Services	1,200
Bookkeeping	1,200
Snow Removal	3,300
Minor Building Repairs	1,000
Office Supplies/Bank Fees	1,500
Fire Department Apparel	3,000
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Total Expense	92,680
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Net Cash Flow	-
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Cardigan Volunteer Fire Department
Budget
For the year ended March 31, 2024

Budgeted 2024

Revenue	117,060
Advertising	1,000
Building Insurance	2,000
Building Repairs and Maintenance	3,500
Diesel/Gas	1,500
Equipment Repairs and Operating	5,000
Fire Alarm System (Building)	250
Fire Dept Fees	2,000
Firefighter Clothing	3,000
Firefighter Training/Courses	6,000
Hall Cleaning	2,000
Honorariums	8,000
Fireman Insurance	4,000
Interest and Bank Fees	300
Medacom	3,060
Miscellaneous	2,500
Office Supplies	300
Telephone and Internet	2,250
Truck Insurance	11,000
Truck Repairs	6,000
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Total Expense	63,660
Operating Surplus	53,400
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Equipment Purchases	- 3,000
Loan Repayment	- 50,400
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Net Cash Flow	-
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